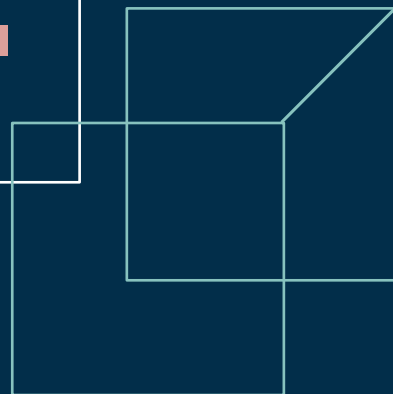
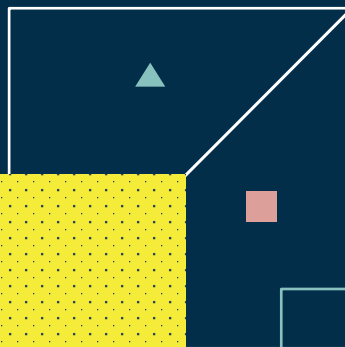
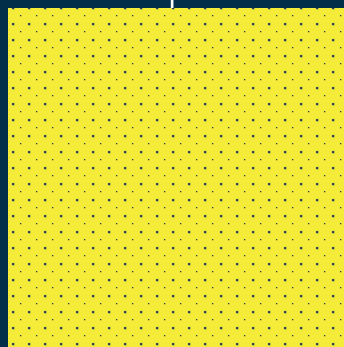


Summary

1Q21



■ PRESENTATION

The Management Discussion and Analysis – MD&A presents the economic and financial status of BB Seguridade Participações S.A. (BB Seguridade). Directed to financial analysts, shareholders and investors, this quarterly report provides an analysis of economic and financial indicators of BB Seguridade, stocks' performance and other aspects considered relevant for the assessment of the company's achievements.

The consolidated financial statements were prepared in compliance with the International Financial Reporting Standards – IFRS.

All the analyses in this report are based on IFRS Financial Statements, but are occasionally supplemented by managerial data, besides other information calculated based on accounting principles determined by the Superintendência de Seguros Privados – SUSEP (the regulator of the insurance industry in Brazil).

In the investees, since the fourth quarter of 2020, the financial statements are prepared in compliance with the accounting standard of the respective regulator, except when mentioned in a different accounting standard.

■ ON - LINE ACCESS

This MD&A is available at BB Seguridade's IR website, where additional information about the Company is also available such as: corporate structure, corporate governance, historical data, among other important information for shareholders and investors. The company's website can be accessed through www.bbseguridaderi.com.br.

This report makes references and statements about expectations, expected synergies, growth estimates, earnings forecasts and future strategies regarding BB Seguridade. Such statements are based on current expectations, estimates and projections of the Management about future events and financial trends that may affect the businesses that the company is involved in.

These forward looking statements are not guarantee of future performance and involve risks and uncertainties that could overextend the control of the management, and thus can result in balances and values different from those anticipated and discussed in this report. The expectations and projections depend on market conditions (technological changes, competitive constraints on products, prices, etc.), on the country's macroeconomic performance (interest and exchange rates, political and economic changes, inflation, changes in tax rules, etc.) and on international markets.

Future expectations based on this report should consider the risks and uncertainties that involve BB Seguridade's businesses. BB Seguridade has no responsibility to update any estimate contained either in this report or in previously published reports.

Tables and charts in this report show, in addition to the accounting balances, financial and managerial figures. The relative variation rates are calculated before the rounding procedure in R\$ million. The rounding method used follows the rules established by Resolution 886/66 of IBGE's Foundation: if the decimal number is equal or greater than 0.5, it increases by one unit, if the decimal number is less than 0.5, there is no increase.

1. SUMMARY

■ NET INCOME ANALYSIS

Table 1 – Income statement of the holding

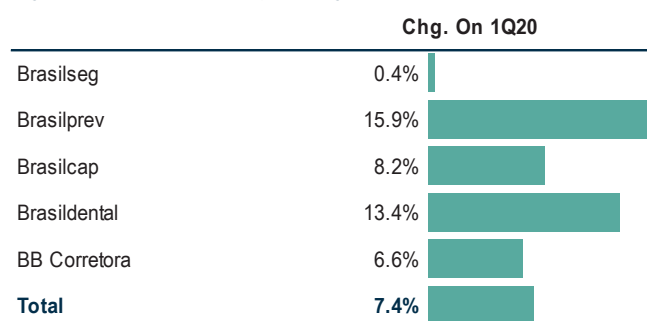
R\$ thousand	Quarterly Flow		Chg. %		
	1Q20	4Q20	1Q21	On 1Q20	On 4Q20
Equity income	868,229	918,478	971,349	11.9	5.8
Underwriting and accumulation businesses	393,845	423,222	474,285	20.4	12.1
Brasilseg	242,768	306,817	245,079	1.0	(20.1)
Brasilprev	121,199	90,480	191,874	58.3	112.1
Brasilcap	25,247	21,625	32,244	27.7	49.1
Brasildental	4,632	4,299	5,088	9.8	18.3
Distribution businesses	478,132	515,068	506,371	5.9	(1.7)
Other	(3,749)	(19,812)	(9,306)	148.3	(53.0)
G&A expenses	(6,814)	(4,088)	(4,274)	(37.3)	4.5
Net investment income	28,832	1,327	12,514	(56.6)	843.2
Earnings before taxes and profit sharing	890,247	915,716	979,589	10.0	7.0
Taxes	(7,526)	903	(2,527)	(66.4)	-
Net income	882,721	916,619	977,062	10.7	6.6

In the 1Q21, the **net income** of BB Seguridade increased R\$94.3 million (+10.7% YoY), maintaining a solid growth trend of the non-interest operating results in the investees (+7.4%), a very strong performance considering that the 1Q20 was a period less impacted by the adversities arising from the Covid-19 pandemic, while the 1Q21 was fully affected.

The main factors that explain the net income variation as compared to the same period of 2020 are:

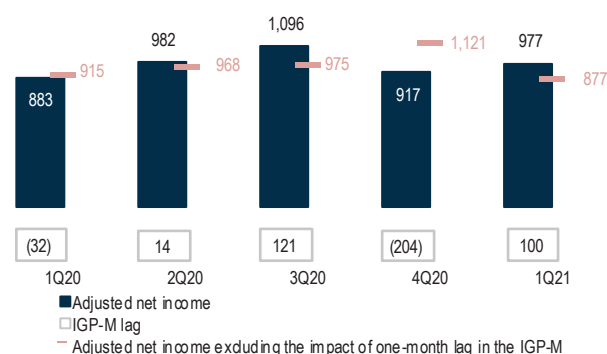
- **Brasilprev (+R\$70.7 million):** boosted by the growth of net investment income which was led by the spike in inflation rates that accrued the assets of the defined benefit plan in a higher pace than the observed in inflation rates pegged to the liabilities, as well as the raise in non-interest operating result, sustained both by the higher revenues with management fee and the improvement in cost to income ratio;
- **BB Corretora (+R\$28.2 million):** justified by the 5.2% growth in the brokerage revenues, with increases in the main segments (insurance, pension plans and premium bonds), combined with the improvement in the EBIT margin;
- **Brasilcap (+R\$7.0 million):** propelled by the increase in both, the net investment income and the revenue with load fee, the second effect explained by the mix of collections more concentrated in longer term bonds, which presents a higher load fee than the shorter ones;
- **Brasilseg (+R\$2.3 million):** with the growth of earned premiums and lower effective tax rate, effects that were partially offset by the worsening in the loss ratio due to the deterioration of the pandemic scenario, and by the drop of the net investment income; and
- **Net investment income at the holding (-R\$10.8 million):** impacted by lower volume of financial assets, due to the capital reduction held on April 2020, and by the decrease of the Selic rate.

Figure 1 – Non-interest operating results¹



¹Non-interest operating results before taxes, weighted by the equity stake

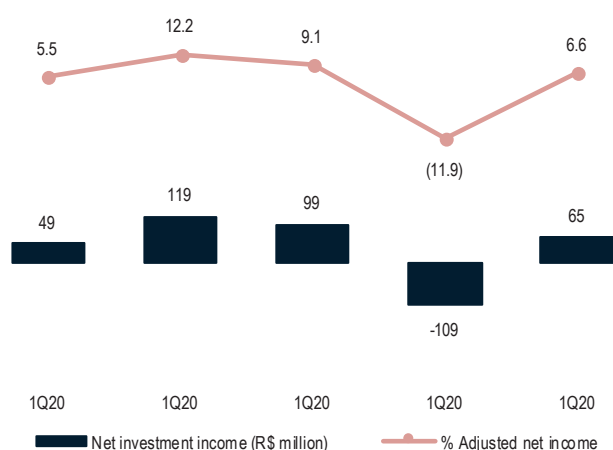
Figure 2 – Impact of Brasilprev's net investment income to the adjusted net income (R\$ million)¹



¹Impact of the one-month lag in the IGP-M accrual on liabilities

■ NET INVESTMENT INCOME ANALYSIS

Figure 3 – Consolidated investment income



In the 1Q21, the consolidated net investment income of BB Seguridade and its investees grew 33.0% YoY. The increase is mostly explained by the improvement in the net investment income of Brasilprev which, besides the negative balance of R\$25.1 million registered in the quarter led by the differential in inflation rates that accrued the assets and the liabilities of the traditional plans, reduced the losses in comparison with 1Q20 (-R\$112.8 million), since the inflation rates that accrued the assets increased in a higher pace than those pegged to liabilities. Despite the increase of the combined net investment income of the companies, the contribution of this component for the net income stayed close to the historical lows, representing only 6.6% of the 1Q21 results. On the negative side, the combined net investment income of the companies was impacted by the reduction of the average Selic rate, by mark to market losses due to the steepening yield curve both in nominal and real rates, and by the contraction in the average balance of the financial investments of the holdings (BB Seguridade and BB Seguros), after the return of capital to shareholders, concluded on April 30, 2020.

Figure 4 – Inflation rate (%)

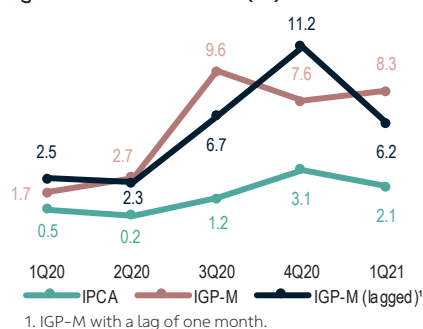


Figure 5 – Average Selic rate (%)

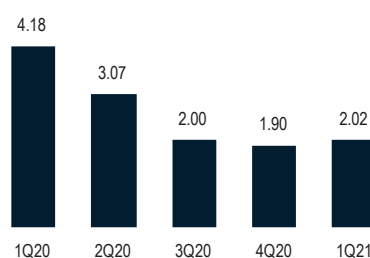


Figure 6 – Forward yield curve (%)

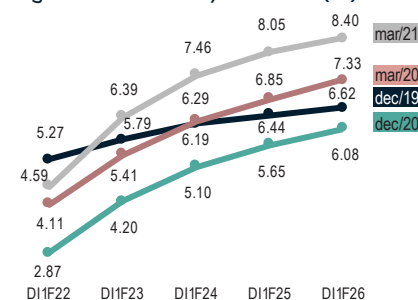


Figure 7 – Financial investments (%)

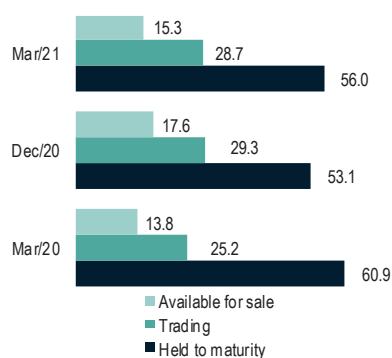


Figure 8 – Financial investments by index (%)

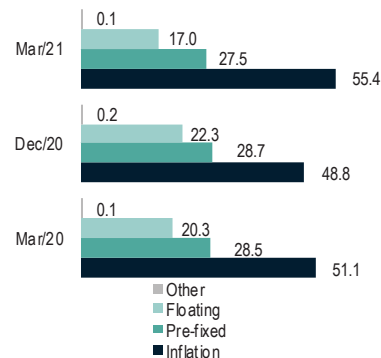
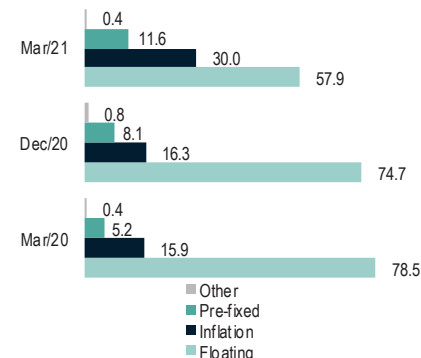


Figure 9 – Trading portfolio by index (%)



■ 2021 GUIDANCE

The table below shows the 2021 Guidance monitor:

Figure 10 – 2021 estimates

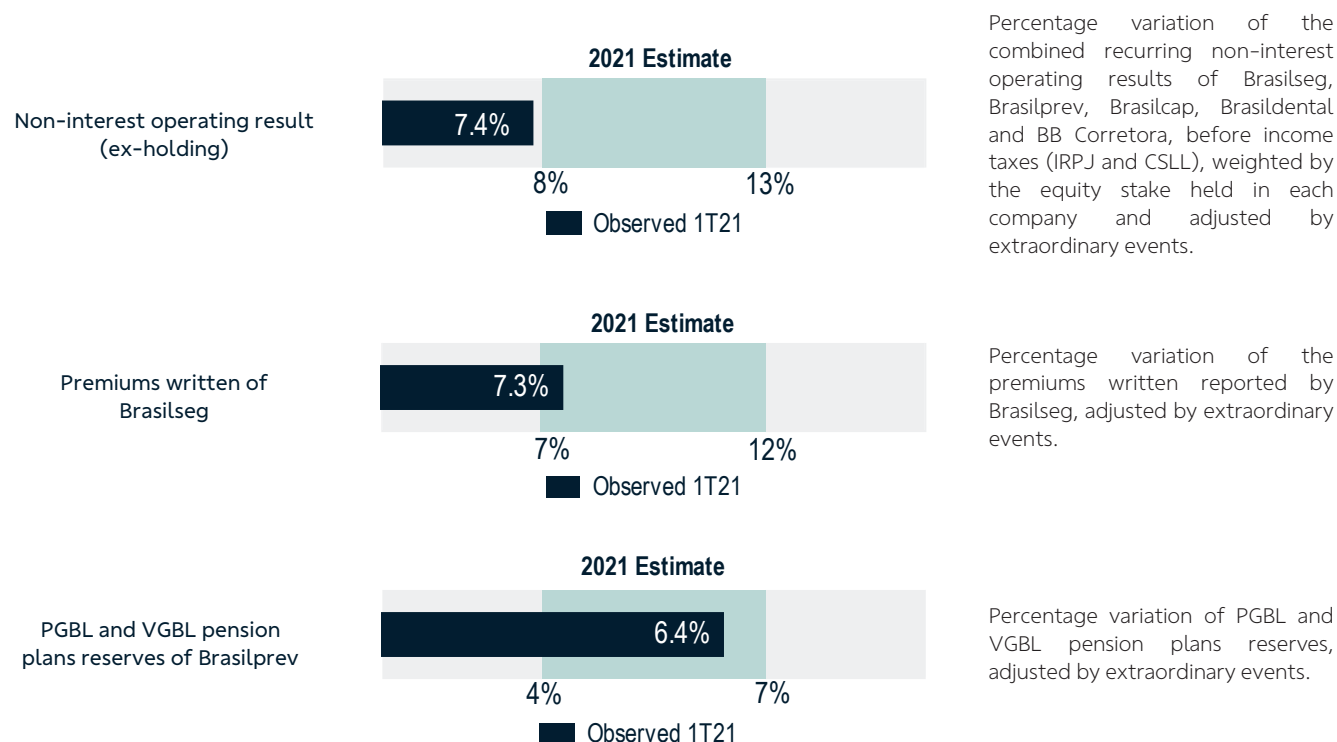


Table 2 – Breakdown of the non-interest operating result by company

R\$ thousand	Quarterly Flow		Chg. %
	1Q20	1Q21	On 1Q20
Non-interest operating result	1,308,273	1,405,377	7.4
Brasilseg	280,980	282,056	0.4
Brasilprev	293,754	340,557	15.9
Brasilcap	12,054	13,036	8.2
Brasildental	7,201	8,165	13.4
BB Corretora	714,284	761,563	6.6

In the 1Q21, Brasilseg's total premiums written grew 7.3% YoY, while PGBL and VGBL pension plans reserves of Brasilprev expanded 6.4% over the last twelve months, aligned with the estimates of 2021 Guidance.

On the other hand, the increase in the non-interest operating result (ex-holding) of 7.4% in the 1Q21 compared to the same period of the previous year, stayed below the projected growth range of 8% to 13% for the year. The deviation from the estimates is largely explained by two factors: (i) the higher than expected loss ratio, justified by the worsening of the Covid-19 pandemic, which raised the number of reported claims for products with death coverage; and (ii) lower volume of brokerage revenues with performance bonus in BB Corretora, due to the fall in the premiums written of credit life insurance.

It is worth noting that the impacts arising with the pandemic impacted 1Q21 in its entirety, while the 1Q20 was less affected, making the periods not perfectly comparable. The expected progress of the immunization of the population over the coming months tends to contribute to the reduction in the number of deaths by Covid-19 and allow a resumption of the economic activity, which favors the commercial performance and the loss ratios.

SUMMARY OF INVESTEE'S PERFORMANCES

Brasileg | Insurance (for further details, please refer to the page 26)

Table 3 – Summarized income statement

R\$ thousand	Quarterly Flow		1Q21	Chg. %	
	1Q20	4Q20		On 1Q20	On 4Q20
Premiums written	2,158,415	2,746,081	2,315,691	7.3	(15.7)
Changes in technical reserves and premiums ceded	(322,522)	(747,119)	(293,285)	(9.1)	(60.7)
Retained earned premiums	1,835,892	1,998,962	2,022,406	10.2	1.2
Retained claims	(546,081)	(581,787)	(764,607)	40.0	31.4
Retained acquisition costs	(642,771)	(639,451)	(620,791)	(3.4)	(2.9)
G&A	(272,552)	(266,331)	(261,413)	(4.1)	(1.8)
Other	202	614	531	162.9	(13.5)
Non-interest operating result	374,690	512,006	376,125	0.4	(26.5)
Net investment income	88,131	57,561	65,502	(25.7)	13.8
Earnings before taxes and profit sharing	462,821	569,567	441,627	(4.6)	(22.5)
Taxes and profit sharing	(134,509)	(155,843)	(109,762)	(18.4)	(29.6)
Net income	328,312	413,724	331,865	1.1	(19.8)

In the 1Q21, the **net income** of insurance business grew 1.1% YoY, with increase in the retained earned premiums (+10.2%) and the reduction of the tax rate (-3.6 p.p.), offsetting the loss ratio expansion (+8.1 p.p.) and the 25.7% retraction of the net investment income.

The **premiums written** increased 7.3% propelled by: the **rural insurance** (+29.4%), benefited by the early release of funding in the 2021/2022 harvest with a volume available higher than the pre-funding of the 2020/2021 harvest; the **term life insurance** (+14.6%), boosted by the growth in new sales and the increase in premiums from renewed policies, due to the spike in inflation rates that adjusted the prices; and by the **home insurance** (+28.2%), boosted by the sales improvement of the retail segment. On the other hand, the **credit life** retracted 28.3%, mainly explained by the decrease in the covered capital, by hard comp with the 1Q20 and by the increase of cancellation in the moment of credit renegotiation.

Loss ratio deteriorated 8.1 p.p. YoY, mainly by the higher frequency on reported claims related to products with death coverage due to the worsening of the Covid-19 pandemic, and the strengthening of provisions balance. On the other hand, the lower losses in the summer harvest contributed to the improvement in the rural insurance loss ratio.

The **commission ratio** dropped 4.3 p.p YoY, mainly explained by lower expenses with performance bonus, as a result of the decrease of credit life written premiums.

Net investment income decreased mainly by the reduction of the average Selic rate.

Figure 11 – Key performance indicators

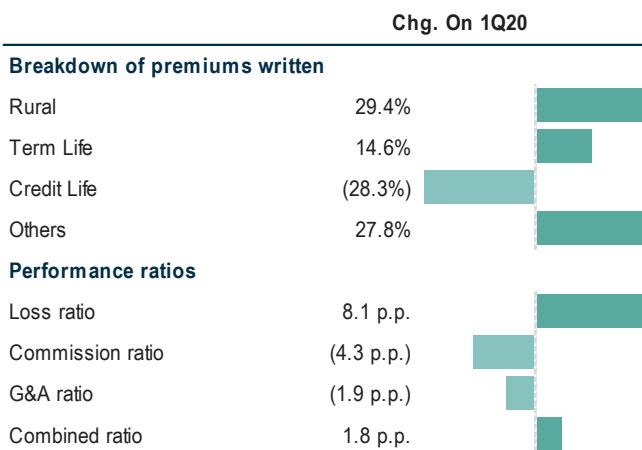


Table 4 – Summarized income statement¹

R\$ thousand	Quarterly Flow			Chg. %	
	1Q20	4Q20	1Q21	On 1Q20	On 4Q20
Total revenue from pension and insurance	10,130,016	12,103,705	10,769,021	6.3	(11.0)
Provision for benefits to be granted	(10,124,791)	(12,095,918)	(10,761,494)	6.3	(11.0)
Net revenue from pension and insurance	5,225	7,788	7,527	44.1	(3.3)
Management fee	711,337	748,846	747,708	5.1	(0.2)
Acquisition costs	(170,128)	(165,948)	(166,322)	(2.2)	0.2
Earned premiums	43,145	44,479	41,245	(4.4)	(7.3)
G&A	(163,018)	(156,088)	(146,780)	(10.0)	(6.0)
Other	(34,836)	(26,160)	(29,242)	(16.1)	11.8
Non-interest operating result	391,725	452,917	454,136	15.9	0.3
Net investment income	(112,778)	(297,546)	(25,142)	(77.7)	(91.6)
Earnings before taxes and profit sharing	278,947	155,371	428,994	53.8	176.1
Taxes and profit sharing	(114,865)	(34,976)	(173,145)	50.7	395.0
Net income	164,082	120,396	255,849	55.9	112.5

In the **1Q21**, the **net income** of pension plans segment grew 55.9% YoY.

The **non-interest operating result** increase of 15.9% was sustained by the revenues with management fee 5.1% higher, as well as the improvement in the cost to income ratio. The pension plans **reserves** expanded 7.3% over the last twelve months, to R\$307.3 billion. The **average management fee** reached 1.01%, up 0.01 p.p. compared both to the 1Q20 and the 4Q20, reflecting the 71.2% evolution in the inflow to multimarket funds. With the multimarket collection increase, the participation of this type of funds in the amount of asset under management increased from 7.5% in March 2020 to 14.3% in March 2021.

In the quarter, the pension plans **contributions** were up 6.3% YoY, even in a deteriorated scenario of the sanitary crisis with effects in the economic environment of the country.

The **redemption ratio** decreased 0.2 p.p. YoY and increased 0.6 p.p. on the 4Q20, also a result of the economic impacts generated by the more aggressive second wave of the pandemic in the beginning of 2021.

Besides the increase in the contributions and the slightly improvement of the redemption ratio as compared to the same period of 2020, the **net inflow** contracted 43.8%, mostly explained by the higher volume of benefits paid, which includes the payment of the reserve balance to the beneficiary appointed in the pension plan in case of death of the holder that grew due to claims related to the Covid-19.

Figure 12 – Key performance indicators

	1Q21	Chg. On 1Q20
Net inflows (R\$ billion)	905	(43.8%)
Reserves (R\$ billion)	307	7.3%
Management fee (%)	1.01	0.01 p.p.
Redemption ratio (%)	9.2	(0.2 p.p.)
Cost to income ratio (%)	43.0	(5.5 p.p.)

Despite the still negative **net investment income** in the 1Q21 (–R\$25.1 million), mainly consequence of the mismatches of inflation indexes pegged to the assets and liabilities of the defined benefit pension plans, there was a significant improvement compared to the 1Q20, when the negative balance reached R\$112.8 million. The interest revenues grew 209.5%, with higher inflation indexes (IGP-M +8.3% and IPCA +2.1%) which positively impacted the yield on held to maturity securities pegged to inflation. On the other hand, the interest expenses were up at lower pace (+131.7% YoY), because of the IGP-M (+6.2%) in the period from December to February, considering the average one-month lag of the inflation accrual on these liabilities.

Table 5 – Summarized income statement

R\$ thousand	Quarterly Flow			Chg. %	
	1Q20	4Q20	1Q21	On 1Q20	On 4Q20
Premium bonds collection	1,023,778	1,255,980	1,103,168	7.8	(12.2)
Changes in provisions for redemption, lottery and bonus	(893,583)	(1,087,740)	(956,288)	7.0	(12.1)
Revenue with load fee	130,195	168,239	146,880	12.8	(12.7)
Result with lottery	3,828	654	3,782	(1.2)	477.9
Acquisition costs	(108,390)	(133,842)	(112,176)	3.5	(16.2)
G&A	(21,235)	(27,362)	(19,149)	(9.8)	(30.0)
Other	13,681	(7,760)	217	(98.4)	-
Non-interest operating result	18,080	(71)	19,554	8.2	-
Net investment income	46,276	52,008	62,362	34.8	19.9
Earnings before taxes and profit sharing	64,357	51,938	81,916	27.3	57.7
Taxes and profit sharing	(26,482)	(19,383)	(33,546)	26.7	73.1
Net income	37,874	32,555	48,370	27.7	48.6

In the **1Q21**, the **net income** of premium bonds business grew 27.7% YoY, driven by the net investment income up 34.8%, as well the increase in the revenue with load fee.

Premium bonds collection was up 7.8% compared to the same period of 2020, due to the sound evolution of the average collection of unique payment bonds, almost doubling in the period.

In the quarter, the **average load fee** rose 0.6 p.p., as a consequence of the shift in the collection mix, now more concentrated in longer term bonds, such as 36, 48 and 60-month products, which have a higher load fee than the shorter bonds.

Regarding to the increase in the **net investment income**, this is mainly explained by the 0.8 p.p. growth in the net interest margin, propelled mostly by the higher average yield on held to maturity securities due to the increase in the inflation ratio and the higher reinvestment interest with the steepening in the yield curve.

Figure 13 – Key performance indicators

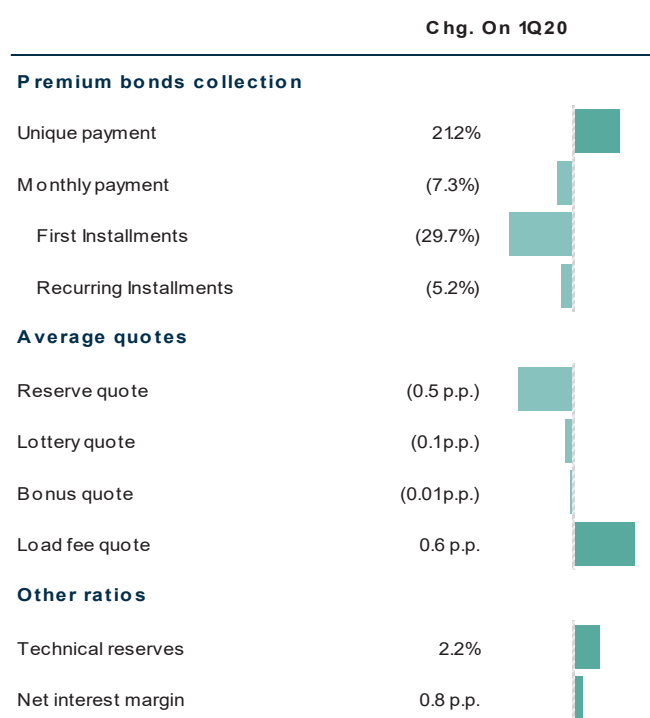


Table 6 – Summarized income statement

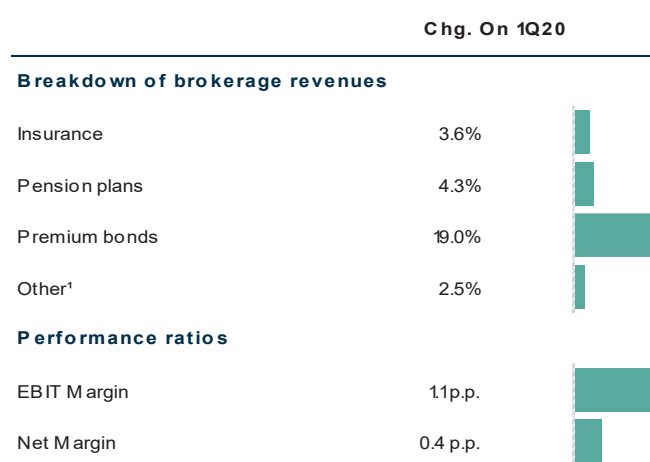
R\$ thousand	Quarterly Flow			Chg. %	
	1Q20	4Q20	1Q21	On 1Q20	On 4Q20
Brokerage revenues	882,641	960,827	928,113	5.2	(3.4)
G&A	(163,271)	(185,194)	(162,789)	(0.3)	(12.1)
Equity income	(5,087)	(3,156)	(3,762)	(26.1)	19.2
Earnings before interest and taxes	714,284	772,477	761,563	6.6	(1.4)
Net investment income	12,489	10,178	7,594	(39.2)	(25.4)
Earnings before taxes	726,773	782,654	769,157	5.8	(1.7)
Taxes	(248,641)	(267,587)	(262,786)	5.7	(1.8)
Net income	478,132	515,068	506,371	5.9	(1.7)

In the **1Q21**, BB Corretora's **net income** grew 5.9% YoY, boosted by the 5.2% increase in **brokerage revenues** and the 1.1 p.p. improvement of the **EBIT margin**.

The growth in brokerage revenues is mainly explained by the solid commercial performance in almost all the business lines (rural, term life and home insurances, pension plans and premium bonds), even in a more difficult environment when compared to the same period last year, due to the pandemic impacts to the economy.

On the other hand, the net investment income retracted 39.2%, justified by the lower average Selic rate.

Figure 14 – Key performance indicators



1. Include dental plans and other revenues.

■ OTHER INFORMATION

Table 7 – Market share and ranking¹

		Quarterly Flow			
		Unit	1Q 20	4Q 20	1Q 21
Life²					
Premiums written	R\$ thousand	644,037	846,064	738,037	
Market-share	%	11.8%	13.8%	12.7%	
Ranking		1º	1º	1º	
Credit life					
Premiums written	R\$ thousand	656,438	647,117	470,725	
Market-share	%	18.4%	16.0%	11.2%	
Ranking		1º	2º	2º	
Mortgage life					
Premiums written	R\$ thousand	72,470	72,470	71,209	
Market-share	%	6.7%	6.2%	5.7%	
Ranking		4º	5º	5º	
Rural					
Premiums written	R\$ thousand	673,792	1,032,723	871,625	
Market-share	%	53.6%	59.8%	54.9%	
Ranking		1º	1º	1º	
Home					
Premiums written	R\$ thousand	53,037	68,113	67,989	
Market-share	%	5.8%	6.5%	6.1%	
Ranking		5º	5º	5º	
Commercial lines					
Premiums written	R\$ thousand	58,140	78,286	95,208	
Market-share	%	2.8%	3.1%	2.9%	
Ranking		13º	11º	11º	
Pension Plans					
Technical reserves	R\$ thousand	286,494,397	308,210,266	307,271,819	
Market-share	%	30.4%	30.0%	29.9%	
Ranking		1º	1º	1º	
Contributions	R\$ thousand	10,130,016	12,103,705	10,769,021	
Market-share	%	34.7%	33.5%	33.4%	
Ranking		1º	1º	1º	
Premium Bonds					
Reserves	R\$ thousand	7,863,074	8,261,132	8,035,850	
Market-share	%	25.6%	25.5%	24.9%	
Ranking		2º	2º	2º	
Collections	R\$ thousand	1,023,778	1,255,980	1,103,168	
Market-share	%	18.2%	21.2%	18.9%	
Ranking		2º	1º	2º	

1. Source: Susep – data as of February/2021.

2. Market share considering only premiums written for risk coverage, excluding premiums for accumulation components (dotal and life insurance).

Table 8 – Stocks | Breakdown of the shareholders' base

	Shareholders	Shares	Participation
Banco do Brasil	1	1,325,000,000	66.3%
Treasury Stocks	1	3,342,858	0.2%
Free Float	300,533	671,657,142	33.6%
Foreign investors	838	502,268,755	25.1%
Companies	3,080	60,843,965	3.0%
Individuals	296,615	108,544,422	5.4%
Total	300,535	2,000,000,000	100.0%

Table 9 – Stocks | Performance

		Quarterly Flow					
		Unit	1Q20	2Q20	3Q20	4Q20	
Stock's performance							
Earnings per share	R\$	0.44	0.49	0.55	0.46	0.49	
Dividends per share	R\$	3.25	-	0.87	-	0.47	
Equity per share	R\$	3.05	2.67	3.18	3.19	3.58	
Closing price	R\$	24.85	27.27	24.27	29.63	24.25	
Annualized dividend yield¹	%	16.10	13.86	13.89	12.24	5.49	
Market capitalization	R\$ million	49,700	54,540	48,540	59,260	48,500	
Ratios							
P/E (12 month trailing)	x	11.90	13.37	11.86	15.28	12.21	
P/BV	x	8.15	10.20	7.64	9.27	6.77	
Business data							
Number of trades carried out		1,454,642	1,329,823	1,288,604	1,176,303	1,311,009	
Average daily volume traded	R\$ million	172	132	118	122	159	
Average daily volume traded - B3	R\$ million	25,957	26,123	26,898	26,201	32,008	
Share on B3's average volume	%	0.66	0.51	0.44	0.47	0.50	

1. Dividend yield calculated considering the dividends reported in the last 12 months divided by the average stock price in the same period.