BB SEGURIDADE PARTICIPAÇÕES S.A.

CNPJ/MF No. 17.344.597/0001-94

NIRE No. 5330001458-2 **2025/12**

EXTRACT FROM THE MINUTES OF THE ORDINARY MEETING OF THE BOARD OF DIRECTORS HELD ON JULY 23 , 2025

I. Date, Time and Place: At nine o'clock on the twenty-third day of July, two thousand and twenty-five, at the headquarters of BB Seguridade Participações S.A. ("Company" or "BB Seguridade"), located in Brasília, in the North Autarchy Sector, Block 5, Block B, 3rd floor, Banco do Brasil Building, North Wing. The meeting took place by videoconference.

II. Composition of the Board: Kamillo Tononi Oliveira Silva, Chairman, Rosiane Barbosa Laviola, Vice-Chairwomam, Maria Carolina Ferreira Lacerda, André Gustavo Borba Assumpção Haui, Gilberto Lourenço da Aparecida and Marcos Rogério de Souza.

Secretary: Mariana Figuerôa Bretas Chiari.

(...)

IV. Resolutions: The Board of Directors:

1. Approved BB Seguridade's 2025 Report on the Brazilian Corporate Governance Code ("CBGC"), in accordance with CVM Resolution 80/2022, article 32, which will be filed with the CVM and published on the Company's Investor Relations website on July 31, 2025;
2. Approved the appointment of Mr. Gilberto Lourenço da Aparecida for reappointment as an independent member of the Board of Directors of BB Seguridade Participações S.A., for the 2025-2027 term, until the first General Meeting to be held;

   GILBERTO LOURENÇO DA APARECIDA, Brazilian, married under partial community of property, board member, bearer of identity card No. 1,261,684, issued by the Secretariat of Institutional Security of Santa Catarina (SC), registered in the Individual Taxpayer Registry of the Ministry of Finance (CPF/MF) under No. 377.114.076-53, to occupy the position of **independent member of the Board of Directors**. Address: SAUN, Quadra 5, Lote B, Edifício Banco do Brasil, Torre Sul, 3rd floor, Brasília (DF), CEP 70.040-912.

   Records: Commissioner Gilberto Lourenço abstained from voting on this item.

3. Approved the guidance for BB Seguros Participações S.A. and its investee Brasilseg Companhia de Seguros ("Brasilseg") to adopt the necessary measures for the approval: (i) of the capital contribution, in the total amount of R$ 10,000,000.00, to be made by Brasilseg in Broto S.A. ("Broto") until August 2025; and (ii) the amendment of Broto's Bylaws to reflect the total updated capital stock.

(...)

VI. Closure: There being no further business to discuss, the meeting was adjourned and these minutes were drawn up, which, having been read and found to be in compliance, are duly signed by me, Mariana Figuerôa Bretas Chiari, Secretary, by the Chairman of the Board, Kamillo Tononi Oliveira Silva, and by the Board Members Rosiane Barbosa Laviola, Vice-Chairman, Maria Carolina Ferreira Lacerda, André Gustavo Borba Assumpção Haui, Gilberto Lourenço da Aparecida and Marcos Rogério de Souza.

THIS DOCUMENT IS A TRANSCRIBED PART OF BOOK 9 PAGES 71 TO 77.

Brasilia, July 23, 2025.

Mariana Figuerôa Bretas Chiari
Secretary

Assinado eletronicamente por:
F6874789 - MARIANA FIGUEROA BRETAS CHIARI - 01/08/2025 às 15:55
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