BB SEGURIDADE PARTICIPAÇÕES S.A.

CNPJ/MF No. 17.344.597/0001-94

NIRE N° 5330001458-2 **2025/14**

EXTRACT FROM THE MINUTES OF THE ORDINARY MEETING OF THE BOARD OF DIRECTORS HELD ON AUGUST 12, 2025

I. Date, Time and Place: At fifteen o'clock on August twelfth, two thousand and twenty-five, at the headquarters of BB Seguridade Participações S.A. ("Company" or "BB Seguridade"), located in Brasília, in the North Autarchy Sector, Block 5, Block B, 3rd floor, Banco do Brasil Building, North Wing. The meeting took place virtually.

II. Composition of the Board: Kamillo Tononi Oliveira Silva, Chairman, Rosiane Barbosa Laviola, Vice-Chairwomam, Maria Carolina Ferreira Lacerda, André Gustavo Borba Assumpção Haui, Gilberto Lourenço da Aparecida and Marcos Rogério de Souza.

Secretary: Mariana Figuerôa Bretas Chiari.

(...)

IV. Resolutions: The Board of Directors:

1. Elected, in accordance with the competence provided for in Article 22, "a" of the Bylaws, Mr. Delano Valentim de Andrade to the position of Chief Executive Officer of BB Seguridade, for the 2025/2027 term, clarifying that the elected meets the requirements contained in the Bylaws and the legislation in force. Mr. Delano Valentin will take office on August 20, 2025, as provided for in article 11, paragraph 4 of the Bylaws.

DELANO VALENTIM DE ANDRADE, Brazilian, married under partial community of property, bearer of identity card No. 5,889,704, issued by the Department of Public Security of Minas Gerais (MG), registered in the Register of Individuals of the Ministry of Finance (CPF/MF) under No. 677,760,516-91. Address: SAUN, Quadra 5, Lote B, Edifício Banco do Brasil, Torre Sul, 3rd floor, Brasília (DF), CEP 70.040-912.

Records: i) Mr. André Haui abstained from voting on the matter; and ii) The Board of Directors acknowledged Mr. André Haui for the services rendered to the Company during the period of his performance as Chief Executive Officer.

VII. Adjournment: There being no further business to discuss, the meeting of which these minutes were drawn up was adjourned, which, having been read and found to be in compliance, is duly signed by me, Mariana Figuerôa Chiari Bretas, Secretary, by the Chairman of the Board, Kamillo Tononi Oliveira Silva, by the Vice-Chairman, Rosiane Barbosa Laviola, and by the Board Members Maria Carolina Ferreira Lacerda, Gilberto Lourenço da Aparecida, Marcos Rogério de Souza and André Gustavo Borba Assumpção Haui.

THIS DOCUMENT IS A TRANSCRIBED PART OF BOOK 9 PAGES 83 TO 86.

Brasilia, August 20, 2025.

Mariana Figuerôa Bretas Chiari
Secretary