

BB SEGURIDADE PARTICIPAÇÕES S.A.

CNPJ/MF No. 17.344.597/0001-94

NIRE No. 5330001458-2

2025/20**EXTRACT FROM THE MINUTES OF THE ORDINARY MEETING OF THE BOARD
OF DIRECTORS HELD ON DECEMBER 17, 2025**

I. Date, Time and Place: At nine o'clock on December seventeenth, two thousand and twenty-five, at the headquarters of BB Seguridade Participações S.A. ("Company" or "BB Seguridade"), located in Brasília, in the North Autarchy Sector, Block 5, Block B, 3rd floor, Banco do Brasil Building, North Wing. The meeting took place by videoconference.

II. Composition of the Board: Kamillo Tononi Oliveira Silva, Chairman, João Vagnes de Moura Silva, Vice-Chairman, Maria Carolina Ferreira Lacerda, Delano Valentim de Andrade, Gilberto Lourenço da Aparecida and Marcos Rogério de Souza.

Secretary: Mariana Figuerôa Bretas Chiari.

(...)

V. Resolutions: The Board of Directors:

(...)

3. Approved the Audit Committee's Work Plan and its budget for 2026;
4. Approved the budget for the Internal Audit for 2026;
5. Approved: i) the declaration of dividends in the amount of R\$ 4,950 million, referring to the net income for the 2025 fiscal year, based on the financial statements as of September 30, 2025, the balance sheets for October and November, and the projected results for fiscal year 2025, which, added to the amount already paid to shareholders in August 2025 (R\$ 3,770 million), represent a total of R\$ 8,720 million. The dividends due to shareholders will be adjusted for inflation at the Selic rate from the end of the fiscal year until the date of actual payment. Dividends will be paid within 60 days after the disclosure of the results for fiscal year 2025, in accordance with applicable law;

(...)

11. Approved the extension of the term of office of Mr. Manoel Gimenes Ruy, member of the Audit Committee, until the election and investiture of his successor, in accordance with article 36 of BB Seguridade's Bylaws.

MANOEL GIMENES RUY, Brazilian, married, bearer of identity card No. 5,284,461, issued by the Public Security Secretariat of the State of São Paulo, registered in the Individual Taxpayer Registry (CPF) under No. 382,476,828-34. Address: SAUN, Quadra 5, Lote B, Edifício Banco do Brasil, Torre Sul, 3rd floor, Brasília (DF), CEP 70.040-912.



(...)

VI. Extrapauta:

18. The Board of Directors: i) appointed, in accordance with the competence provided for in Article 19, paragraph 2, "i" of the Bylaws, Mr. João Paulo de Resende to the position of member of the Board of Directors of BB Seguridade, for the 2025/2027 term, until the next General Meeting to be held, clarifying that the elected member meets the requirements contained in the Bylaws and the legislation in force; and ii) elected Mr. Glauco Barbosa Gonçalves as a member of the Related Party Transactions Committee for the 2024-2026 term, due to the retirement, of Mr. Luiz Petrônio Nunes Aguiar from Banco do Brasil.

JOÃO PAULO DE RESENDE, Brazilian, divorced, holder of National Driver's License No. 01464906527, issued by the Department of Traffic of the State of the Federal District, registered in the Individual Taxpayer Registry (CPF) under No. 014.856.696-00. Address: SAUN, Quadra 5, Lote B, Edifício Banco do Brasil, Torre Sul, 3rd floor, Brasília (DF), CEP 70.040-912.

GLAUCO BARBOSA GONÇALVES, Brazilian, married under partial community of property, of National Driver's License No. 00083906567, issued by the Traffic Department of the State of the Federal District, registered in the Individual Taxpayer Registry (CPF) under No. 820.631.171-87. Address: SAUN, Quadra 5, Lote B, Edifício Banco do Brasil, Torre Sul, 3rd floor, Brasília (DF), CEP 70.040-912.

VII. Adjournment: There being no further business to discuss, the meeting of which these minutes were drawn up was adjourned, which, having been read and found to be in compliance, is duly signed by me, Mariana Figuerôa Bretas Chiari, Secretary, by the Chairman of the Board, Kamillo Tononi Oliveira Silva, and by the Board Members Maria Carolina Ferreira Lacerda, Delano Valentim de Andrade, Gilberto Lourenço da Aparecida, João Vagnes de Moura Silva and Marcos Rogério de Souza.

THIS DOCUMENT IS A TRANSCRIBED PART OF BOOK 9 PAGES 119 TO 126.

Brasília, December 17, 2025.

Mariana Figuerôa Bretas Chiari

Secretary

