BB SEGURIDADE PARTICIPAÇÕES S.A.

CNPJ/MF Nº 17.344.597/0001-94

NIRE Nº 5330001458-2 **2026/10**

EXTRACT OF THE MINUTES OF THE ORDINARY MEETING OF THE BOARD OF DIRECTORS HELD ON MAY 27, 2026

I. Date, Time and Place: At 9:00 a.m. on May 27, 2026, at the headquarters of BB Seguridade Participações S.A. ("Company" or "BB Seguridade"), located in Brasília, at Setor de Autarquias Norte, Quadra 5, Bloco B, 3rd floor, Edifício Banco do Brasil, Asa Norte. The meeting was held via videoconference.

II. Board Composition: Kamillo Tononi Oliveira Silva, Chairman; João Vagnes de Moura Silva, Vice-Chairman; Maria Carolina Ferreira Lacerda; Delano Valentim de Andrade; Gilberto Lourenço da Aparecida; João Paulo de Resende; and Rogério da Veiga.

Secretary: Mariana Figuerôa Bretas Chiari.

(...)

IV. Resolutions: The Board of Directors:

2. Approved: (i) the 2026 Variable Compensation Program for the Executive Board; and (ii) the authorization for the payment of an advance of fees (up to 50% of the variable compensation related to the base module, which may be paid in cash).

(...)

3. Approved the Annual Letter of Public Policies and Corporate Governance of BB Seguridade 2026.

(...)

VII. Closing: There being no further matters to discuss, the meeting was adjourned, and these minutes were drawn up, read, and found to be in order, and are duly signed by me, Mariana Figuerôa Bretas Chiari, Secretary, by the Chairman of the Board, Kamillo Tononi Oliveira Silva, and by the Board Members João Vagnes de Moura Silva, Maria Carolina Ferreira Lacerda, Delano Valentim de Andrade, Gilberto Lourenço da Aparecida, João Paulo de Resende, and Rogério da Veiga.

THIS DOCUMENT IS A TRANSCRIBED EXTRACT FROM BOOK 10, PAGES 51 TO 56.

Brasília, May 27, 2026.

Mariana Figuerôa Bretas Chiari
Secretary